

Applying behavioural science to policy

Michael Sanders
Research Fellow
Behavioural Insights Team



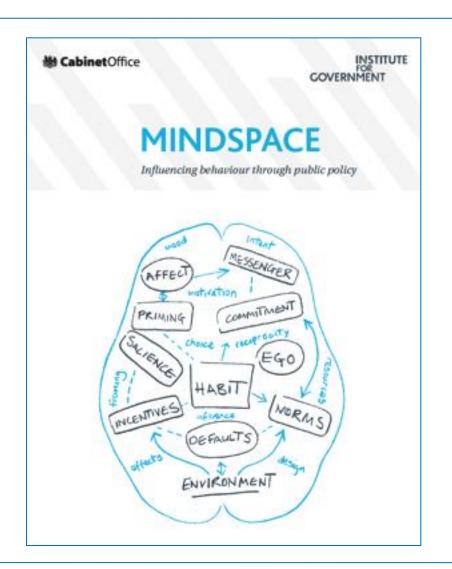




Social

MINDSPACE

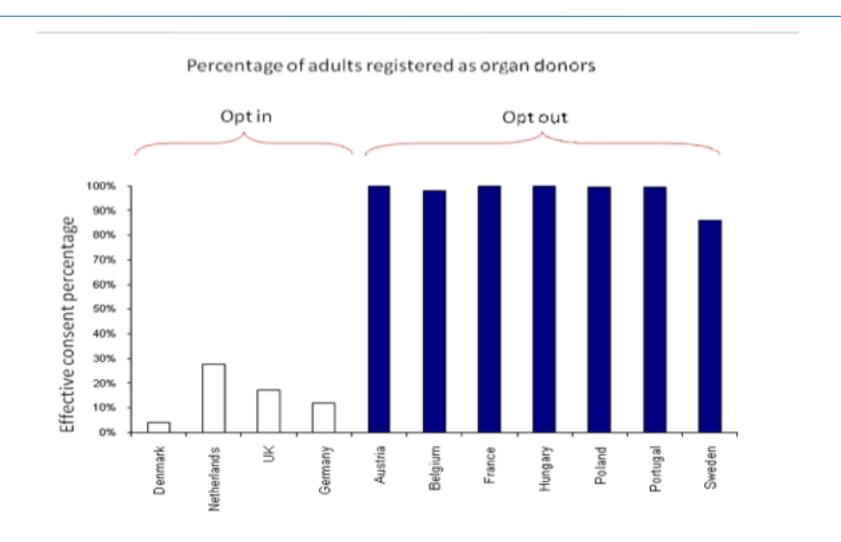
Messenger **Incentives Norms Defaults Salience Priming Affect** Commitment Ego



Norms – reducing energy use



Defaults – registering as an organ donor



Priming – signing up front & honesty

A study in the US found that moving signature boxes to the beginning of application forms primed customers to increase self-reported miles driven by 10%.



Behavioural Insights Team



"Our government will be a much smarter one... finding intelligent ways to encourage, support and enable people to make better choices for themselves."

CabinetOffice

The Behavioural Insights Team

Steering Board
Sir Jeremy Heywood (Chair)



Advisory Panel

Gus O'Donnell (Chair)
Richard Thaler (Chicago)
Peter Tufano (Oxford)
Theresa Marteau
(Cambridge)
Peter John (UCL)
Nick Chater (Warwick)
Dan Goldstein (LBS)



Media - wary early on

The Telegraph



Economics

Whitehall won't be 'nudged', finds National Audit Office

David Cameron's "Behavioural Insight Team" – billed as the answer to achieving social change without resorting to regulation – has failed to convince a single Whitehall department of its services, a National Audit Office report reveals

'David Cameron's Vanity Project"



In earlier eras, the revelation that there was a Behavioural Insight Team at the heart of government, dedicated to finding ways to reshape the public's thoughts, choices and actions, would have caused outrage. It would have brought to mind some of the darker antics of the Soviet Union, which treated certain beliefs as mental illnesses to be fixed, or maybe O'Brien, the torturer in George Orwell's Nineteen Eighty-Four, who boasts that the human mind is 'infinitely malleable'.

Yet the news that David Cameron



HEADLINES:

Cameron's 'nudge unit' should be given the elbow, says Labour MP



Craig Woodhouse, Political Reporter 27 Jul 2011



A unit set up in Whitehall to encourage people to take better life choices came under fire today after its staff racked up an £8,000 travel bill.

Labour MP Luciana Berger said the behavioural insight team, based in the Cabinet Office, was an "extravagance" at a time when householders were feeling the pinch.

It was formed to apply the theory that people's habits can be changed without government regulation, instead nudging them in the direction they should go.

Nicknamed the "nudge unit" it has been focusing on five key areas: how to improve organ donations, stopping smoking, promoting greener cars, food hygiene and a project to encourage charitable giving.

But Mrs Berger dubbed the unit the "Prime influential group of peers said nudges alon

Media has become supportive



PM's nudgers score notable successes

By George Parker, Political Editor

Cameron Nudges people to do right thing

By George Parker, Political Editor

Nudge unit praised



The Government's new 'nudg to change people's behaviour rather than legislation has bee first report on its work. The u successes include organ doards I Paniel Finkelstein

Financial Times reports.

THE sales TIMES

Give us a nudge and we'll behave ourselves

News Opinion | Business | Money Sport | Life | Arts | Puzzles Papers |

A beginning, middle and an end...

What's more, they've all been run by a small group of very smart people running out of the Cabinet Office, who have quietly set up what is effectively a randomised trials unit in government.



What do we do?

Evidence Policy

Applying behavioural science to policy design

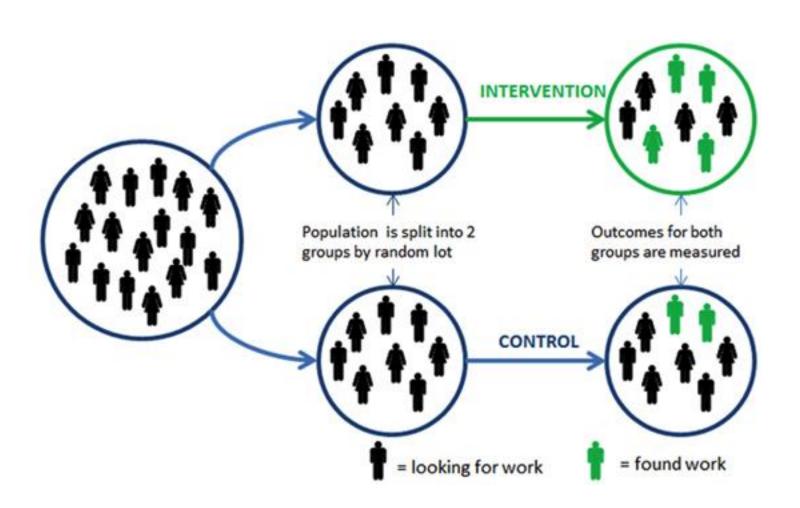
Policy trials: test. learn. adapt

- Testing what works in the field
- Often in partnership with business & local govt

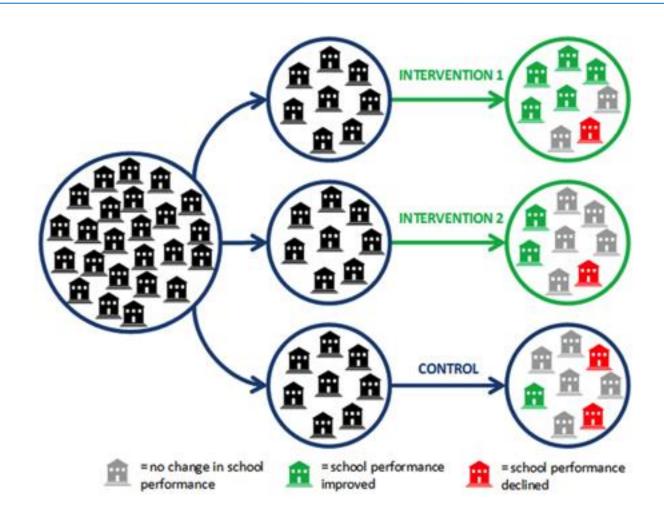
Testing it out in the field



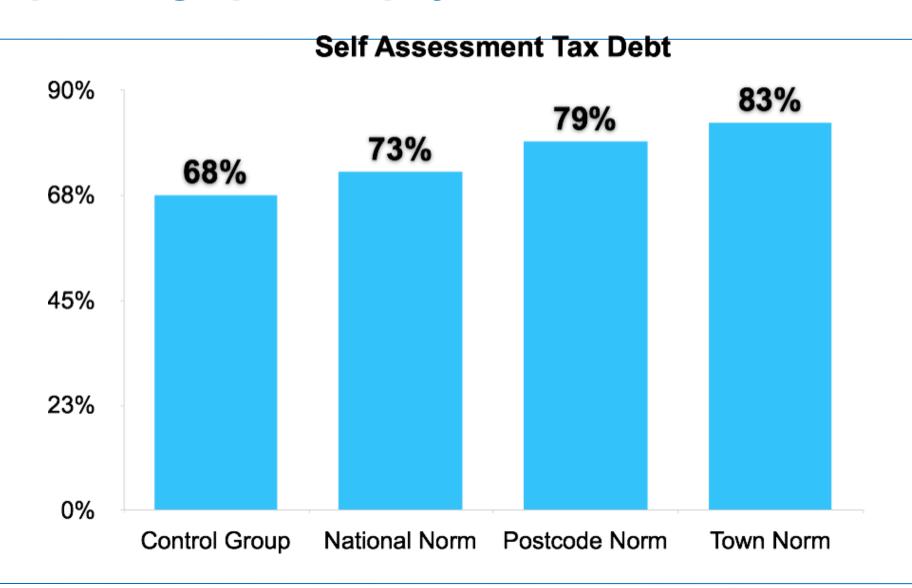
Testing it out in the field



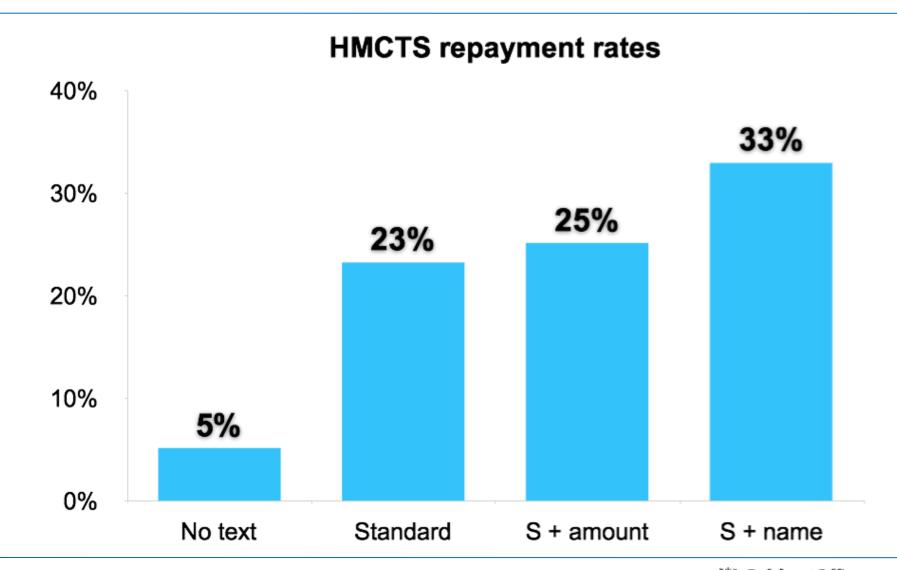
Testing it out in the field



Speeding up tax repayment rates



Boosting repayment rates of court fines

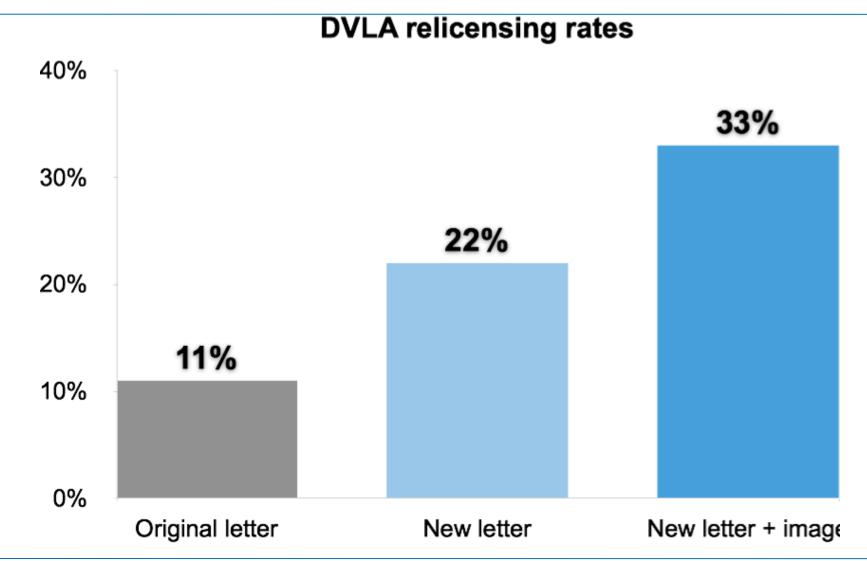


Sources:

BIT, 2011

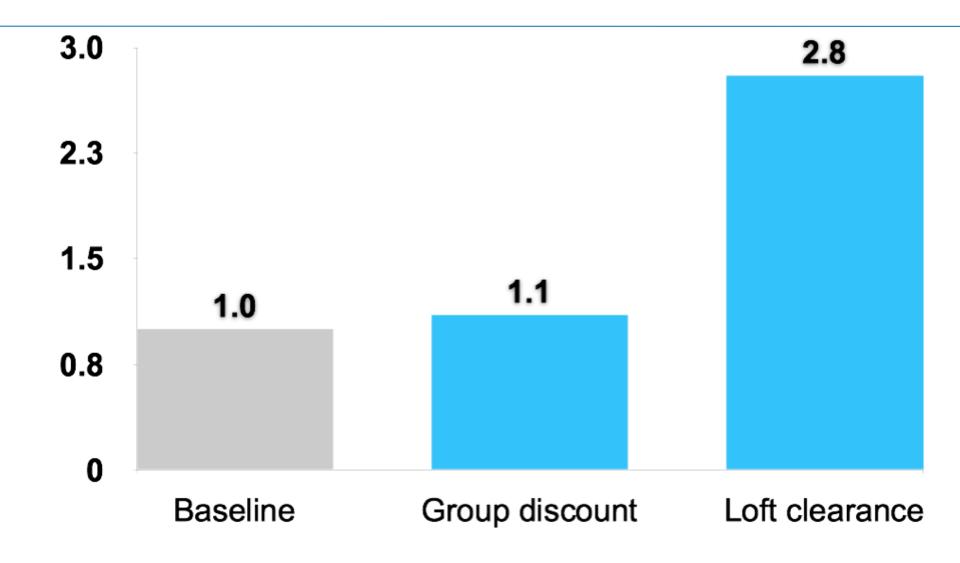
M®CabinetOffice

Improving DVLA relicensing rates among persistent offenders



CabinetOffice

Installation of loft insulation relative to control



₩20CabinetOffice

Test, Learn, Adapt

- Published last week
- Collaboration with Ben Goldacre and Professor David Torgerson
- Nine key steps to setting up a low cost, rigorous field trial

Test, Learn, Adapt:

Developing Public Policy with Randomised Controlled Trials

Laura Haynes

Owain Service

Ben Goldacre

David Torgerson

CabinetOffice

Find out more about our work

Behavioural Insights Team Annual update 2010–11

laura.haynes@cabinet-office.gsi.gov.uk

