



STRATEGIC PLANNING AND PERFORMANCE COMMITTEE TERMS OF REFERENCE

Purpose

To advise the Board on the development and content of the University's Strategic Plan and to monitor the institution's performance against agreed strategies of the University and on the effectiveness of their implementation and in particular their impact on the student experience.

Terms of Reference

1. On behalf of the Board of Governors to develop, agree and refine the University's corporate Key Performance Indicators (KPIs), prior to Board agreement.
2. To consider the performance against agreed KPIs and provide feedback to the Board of Governors on the effectiveness of strategy implementation and the connectivity of distinct plans in order to meet the institution's objectives.
3. On behalf of the Board of Governors to monitor the work of Academic Board with particular attention to the maintenance of the standards of the Awards made by the institution, and the enhancement of the student experience.
4. On behalf of the Board of Governors to consider and monitor the University's Human Resource Strategy.
5. On behalf of the Board of Governors to consider Governors' responsibilities for the academic quality of the University in providing assurances on the suitability of institutional processes for improving student outcomes to the Office for Students in the Annual Provider Review.
6. To consider the impact of major external changes and the possible impact on the students and strategy of the University.
7. To consider the development of major projects (business changes management projects) and advise the Board and Vice-Chancellor appropriately¹.
8. To report to the Board of Governors as necessary to enable all members to discharge their responsibilities as defined in the Office for Students' Registration Conditions.

Composition

Nine members comprising of:

- Six independent (including co-opted) Governors, including the Chair of the Board
- One Staff Governor
- One Student Governor
- Vice-Chancellor

The Chair of the Committee will not be a member of staff or a student of the University

¹ Capital Projects covered by Finance, Estates and IT Committee

In Attendance

Clerk to the Board of Governors

Deputy Vice-Chancellor and Provost

Deputy Clerk to the Board of Governors (or nominee)

Director of Strategic Programmes Office

University Officers as are required to assist with the business of the meeting, by invitation.

Minimum number of members that must be present to constitute a valid meeting (Quorum):

Five members, of whom at least three must be independent governors.

Frequency of meetings:

Three per year.